Financial Statements (With Supplementary Information) and Independent Auditor's Report

April 30, 2021 and 2020



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Independent Auditor's Report

To the Board of Directors Friends of Animals, Inc.

We have audited the accompanying financial statements of Friends of Animals, Inc. (a nonprofit organization), which comprise the statements of financial position as of April 30, 2021 and 2020, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Friends of Animals, Inc. as of April 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.



Report on Supplementary Information

CohnReynickZZF

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of expenses for program services - public information and animal protection costs - is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Hartford, Connecticut August 18, 2021

Statements of Financial Position April 30, 2021 and 2020

<u>Assets</u>

		2021		2020
Current assets Cash Investments Bequests receivable, net Contributions and grants receivable, net Merchandise inventory, net Other current assets	\$	442,081 3,816,289 111,859 100,000 185 10,034	\$	557,293 559,977 1,554,094 4,699 3,811 19,867
Total current assets		4,480,448		2,699,741
Property and equipment Equipment and other Accumulated depreciation		368,467 (314,243)		366,467 (293,720)
Total property and equipment, net		54,224		72,747
Other assets Vested interest in trusts Deposits Cash surrender value of officer life insurance		4,352,201 14,556 -		3,477,805 14,556 218,018
Total other assets		4,366,757		3,710,379
Total assets	\$	8,901,429	\$	6,482,867
<u>Liabilities and Net Assets</u>				
Current liabilities Accounts payable Accrued expenses Liability for unredeemed spay vouchers Refundable advance - PPP	\$	1,625 110,877 775,627 305,820	\$	26,695 128,227 475,054
Total current liabilities		1,193,949		629,976
Total liabilities		1,193,949		629,976
Commitments and contingencies				
Net assets Without donor restriction With donor restriction - time/purpose With donor restriction - in perpetuity Total net assets		3,050,362 304,917 4,352,201 7,707,480		2,083,861 291,225 3,477,805 5,852,891
Total liabilities and net assets	\$	8,901,429	\$	6,482,867
Total habilities and not assets	Ψ	0,001,720	Ψ	0,702,007

See Notes to Financial Statements.

Statement of Activities Year Ended April 30, 2021 (With Comparative Totals for 2020)

	Without donor	With donor	restriction	Total		
	restriction	Time/purpose	In perpetuity	2021	2020	
Support and revenues Support						
Contributions	\$ 1,182,876	\$ 100,000	\$ -	\$ 1,282,876	\$ 915,310	
Contribution - PPP	327,415	-	-	327,415	-	
Bequests	2,097,194			2,097,194	2,588,012	
Total support	3,607,485	100,000		3,707,485	3,503,322	
Revenues						
Spay and neuter vouchers issued, net	1,679,497	-	-	1,679,497	1,455,758	
Change in value of trusts	-	-	874,396	874,396	(86,583)	
Merchandise and literature sales	2,899	-	-	2,899	6,083	
Miscellaneous income	107,425			107,425	166,418	
Total revenues	1,789,821		874,396	2,664,217	1,541,676	
Net assets released from restrictions						
Satisfaction of program restrictions	86,308	(86,308)				
Total support and revenues	5,483,614	13,692	874,396	6,371,702	5,044,998	
Expenses						
Spaying and neutering costs	1,807,982	-	_	1,807,982	1,705,343	
Public information and animal						
protection costs	2,241,116	-	-	2,241,116	2,966,936	
Administrative	394,444	-	-	394,444	199,256	
Fundraising	73,716			73,716	91,998	
Total expenses	4,517,258			4,517,258	4,963,533	
Investment income, net	145			145	11,052	
Change in net assets	966,501	13,692	874,396	1,854,589	92,517	
Net assets, beginning	2,083,861	291,225	3,477,805	5,852,891	5,760,374	
Net assets, end	\$ 3,050,362	\$ 304,917	\$ 4,352,201	\$ 7,707,480	\$ 5,852,891	

Statement of Activities Year Ended April 30, 2020

Support and revenues Vine/purpose In perpetuity 2020 Support and revenues Support Support			With donor restriction					
Support Contributions \$865,302 \$50,008 \$ - \$915,310			Tin	ne/purpose	In	perpetuity		2020
Bequests	• •							
Total support 3,453,314 50,008 - 3,503,322	Contributions	\$ 865,302	\$	50,008	\$	-	\$	915,310
Revenues Spay and neuter vouchers issued, net Change in value of trusts 1,455,758 - - 1,455,758 Change in value of trusts - - (86,583) (86,583) Miscellaneous income 166,418 - - 6,083 Miscellaneous income 166,418 - - 166,418 Total revenues 1,628,259 - (86,583) 1,541,676 Net assets released from restrictions 179,780 (179,780) - - Total support and revenues 5,261,353 (129,772) (86,583) 5,044,998 Expenses Spaying and neutering costs 1,705,343 - - 1,705,343 Public information and animal protection costs 2,966,936 - - 2,966,936 Administrative 199,256 - - 199,256 Fundraising 91,998 - - 199,256 Fundraising 91,998 - - 4,963,533 Investment income, net 11,052 -	Bequests	2,588,012		-		-		2,588,012
Spay and neuter vouchers issued, net Change in value of trusts 1,455,758 - - 1,455,758 Change in value of trusts - - (86,583) (86,583) Merchandise and literature sales 6,083 - - 6,083 Miscellaneous income 166,418 - - 166,418 Total revenues 1,628,259 - (86,583) 1,541,676 Net assets released from restrictions 179,780 (179,780) - - - Total support and revenues 5,261,353 (129,772) (86,583) 5,044,998 Expenses Spaying and neutering costs 1,705,343 - - 1,705,343 Public information and animal protection costs 2,966,936 - - 2,966,936 Administrative 199,256 - - 199,256 Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,0	Total support	 3,453,314		50,008				3,503,322
Change in value of trusts - - (86,583) (88,583) Merchandise and literature sales 6,083 - - 6,083 Miscellaneous income 166,418 - - 166,418 Total revenues 1,628,259 - (86,583) 1,541,676 Net assets released from restrictions 179,780 (179,780) - - Total support and revenues 5,261,353 (129,772) (86,583) 5,044,998 Expenses Spaying and neutering costs 1,705,343 - - 1,705,343 Public information and animal protection costs 2,966,936 - - 2,966,936 Administrative 199,256 - - 199,256 Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,052 Change in net assets 308,872 (129,772) (86,583) 5,760,374 Net asset	Revenues							
Change in value of trusts - - (86,583) (86,583) Merchandise and literature sales 6,083 - - 6,083 Miscellaneous income 166,418 - - 166,418 Total revenues 1,628,259 - (86,583) 1,541,676 Net assets released from restrictions 179,780 (179,780) - - Satisfaction of program restrictions 179,780 (129,772) (86,583) 5,044,998 Expenses Spaying and revenues 5,261,353 (129,772) (86,583) 5,044,998 Expenses Spaying and neutering costs 1,705,343 - - 1,705,343 Public information and animal protection costs 2,966,936 - - 2,966,936 Administrative 199,256 - - 199,256 Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,052	Spay and neuter vouchers issued, net	1,455,758		-		_		1,455,758
Merchandise and literature sales Miscellaneous income 6,083 - - 6,083 Miscellaneous income 166,418 - - 166,418 Total revenues 1,628,259 - (86,583) 1,541,676 Net assets released from restrictions Satisfaction of program restrictions 179,780 (179,780) - - Total support and revenues 5,261,353 (129,772) (86,583) 5,044,998 Expenses Spaying and neutering costs 1,705,343 - - 1,705,343 Public information and animal protection costs 2,966,936 - - 2,966,936 Administrative 199,256 - - 199,256 Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,052 Change in net assets 308,872 (129,772) (86,583) 92,517 Net assets, beginning 1,774,989 420,997	Change in value of trusts	-		-		(86,583)		
Miscellaneous income 166,418 - - 166,418 Total revenues 1,628,259 - (86,583) 1,541,676 Net assets released from restrictions 179,780 (179,780) - - Satisfaction of program restrictions 179,780 (129,772) (86,583) 5,044,998 Expenses Spaying and restrictions and revenues 1,705,343 - - 1,705,343 Public information and animal protection costs 2,966,936 - - 2,966,936 Administrative 199,256 - - 199,256 Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,052 Change in net assets 308,872 (129,772) (86,583) 92,517 Net assets, beginning 1,774,989 420,997 3,564,388 5,760,374	Merchandise and literature sales	6,083		-		-		,
Net assets released from restrictions Satisfaction of program restrictions 179,780 (179,780) - - Total support and revenues 5,261,353 (129,772) (86,583) 5,044,998 Expenses Spaying and neutering costs 1,705,343 - - 1,705,343 Public information and animal protection costs 2,966,936 - - 2,966,936 Administrative 199,256 - - 199,256 Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,052 Change in net assets 308,872 (129,772) (86,583) 92,517 Net assets, beginning 1,774,989 420,997 3,564,388 5,760,374	Miscellaneous income	166,418						
Satisfaction of program restrictions 179,780 (179,780) - - - Total support and revenues 5,261,353 (129,772) (86,583) 5,044,998 Expenses Spaying and neutering costs 1,705,343 - - 1,705,343 Public information and animal protection costs 2,966,936 - - 2,966,936 Administrative 199,256 - - 199,256 Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,052 Change in net assets 308,872 (129,772) (86,583) 92,517 Net assets, beginning 1,774,989 420,997 3,564,388 5,760,374	Total revenues	1,628,259				(86,583)		1,541,676
Satisfaction of program restrictions 179,780 (179,780) - - - Total support and revenues 5,261,353 (129,772) (86,583) 5,044,998 Expenses Spaying and neutering costs 1,705,343 - - 1,705,343 Public information and animal protection costs 2,966,936 - - 2,966,936 Administrative 199,256 - - 199,256 Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,052 Change in net assets 308,872 (129,772) (86,583) 92,517 Net assets, beginning 1,774,989 420,997 3,564,388 5,760,374	Net assets released from restrictions							
Expenses Spaying and neutering costs 1,705,343 - - 1,705,343 Public information and animal protection costs 2,966,936 - - 2,966,936 Administrative 199,256 - - 199,256 Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,052 Change in net assets 308,872 (129,772) (86,583) 92,517 Net assets, beginning 1,774,989 420,997 3,564,388 5,760,374		179,780		(179,780)				-
Spaying and neutering costs 1,705,343 - - 1,705,343 Public information and animal protection costs 2,966,936 - - 2,966,936 Administrative 199,256 - - 199,256 Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,052 Change in net assets 308,872 (129,772) (86,583) 92,517 Net assets, beginning 1,774,989 420,997 3,564,388 5,760,374	Total support and revenues	5,261,353		(129,772)		(86,583)		5,044,998
Spaying and neutering costs 1,705,343 - - 1,705,343 Public information and animal protection costs 2,966,936 - - 2,966,936 Administrative 199,256 - - 199,256 Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,052 Change in net assets 308,872 (129,772) (86,583) 92,517 Net assets, beginning 1,774,989 420,997 3,564,388 5,760,374	Expenses							
Administrative 199,256 - - 199,256 Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,052 Change in net assets 308,872 (129,772) (86,583) 92,517 Net assets, beginning 1,774,989 420,997 3,564,388 5,760,374	Spaying and neutering costs	1,705,343		-		-		1,705,343
Administrative 199,256 - - 199,256 Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,052 Change in net assets 308,872 (129,772) (86,583) 92,517 Net assets, beginning 1,774,989 420,997 3,564,388 5,760,374	protection costs	2,966,936		-		_		2,966,936
Fundraising 91,998 - - 91,998 Total expenses 4,963,533 - - 4,963,533 Investment income, net 11,052 - - 11,052 Change in net assets 308,872 (129,772) (86,583) 92,517 Net assets, beginning 1,774,989 420,997 3,564,388 5,760,374	Administrative			_		-		
Investment income, net 11,052 - - 11,052 Change in net assets 308,872 (129,772) (86,583) 92,517 Net assets, beginning 1,774,989 420,997 3,564,388 5,760,374	Fundraising	91,998				-		91,998
Change in net assets 308,872 (129,772) (86,583) 92,517 Net assets, beginning 1,774,989 420,997 3,564,388 5,760,374	Total expenses	4,963,533						4,963,533
Net assets, beginning 1,774,989 420,997 3,564,388 5,760,374	Investment income, net	 11,052						11,052
	Change in net assets	308,872		(129,772)		(86,583)		92,517
Net assets, end <u>\$ 2,083,861</u> <u>\$ 291,225</u> <u>\$ 3,477,805</u> <u>\$ 5,852,891</u>	Net assets, beginning	1,774,989		420,997		3,564,388		5,760,374
	Net assets, end	\$ 2,083,861	\$	291,225	\$	3,477,805	\$	5,852,891

Statement of Functional Expenses Year Ended April 30, 2021

	aying and eutering costs	а	Public nformation nd animal protection costs	Total program services	inistrative penses	Fundraising expenses		Total support services		Total expenses	
Salaries	\$ 175,959	\$	1,274,773	\$ 1,450,732	\$ 96,621	\$	16,059	\$	112,680	\$	1,563,412
Veterinarians	1,361,600		· · ·	1,361,600	· -		-		· -		1,361,600
Primarily Primates, Inc. project	· · · · -		228,891	228,891	-		-		-		228,891
Insurance	33,227		179,646	212,873	6,298		1,476		7,774		220,647
Rent and utilities	35,910		103,619	139,529	8,379		1,197		9,576		149,105
Printing and mailing lists	5,841		43,059	48,900	457		22,579		23,036		71,936
Payroll and other taxes	14,308		105,711	120,019	7,546		1,333		8,879		128,898
Postage and delivery	9,112		37,580	46,692	3,484		13,398		16,882		63,574
Computer supplies	26,982		1,795	28,777	24,519		12,440		36,959		65,736
Advertising	36,960		74,742	111,702	-		-		-		111,702
African projects cost	-		81,085	81,085	-		-		-		81,085
Professional services	23,125		12,550	35,675	84,230		-		84,230		119,905
Bank service charges	67,300		5	67,305	3,720		1,622		5,342		72,647
Depreciation	3,694		15,802	19,496	821		205		1,026		20,522
Travel	-		6,138	6,138	-		-		-		6,138
Registrations and fees	665		8,611	9,276	13,963		2,966		16,929		26,205
Telephone	4,906		18,927	23,833	510		-		510		24,343
Dues and subscriptions			16,361	16,361	18		-		18		16,379
Office equipment rental	4,691		10,983	15,674	1,028		147		1,175		16,849
Office supplies and expense	203		7,382	7,585	2,545		7		2,552		10,137
Bad debt expense	-		-	-	130,395		-		130,395		130,395
Maintenance	2,475		5,530	8,005	1,262		82		1,344		9,349
Incentive program material costs	-		-	-	3,626		-		3,626		3,626
Data processing	1,024		3,892	4,916	307		205		512		5,428
Wild horse project	-		3,928	3,928	-		-		-		3,928
Miscellaneous	-		6	6	2,960		-		2,960		2,966
Automobile expense	 		100	 100	 1,755		-		1,755		1,855
	\$ 1,807,982	\$	2,241,116	\$ 4,049,098	\$ 394,444	\$	73,716	\$	468,160	\$	4,517,258

Statement of Functional Expenses Year Ended April 30, 2020

		paying and neutering costs	а	Public nformation nd animal protection costs		Total program services		iinistrative penses		ndraising openses	Total support services			Total expenses
Salaries	\$	243,083	\$	1,287,824	\$	1,530,907	\$	83,592	\$	12,893	\$	96,485	\$	1,627,392
Veterinarians	•	1,178,809	*	-	*	1,178,809	*	-	*	-	•	-	•	1,178,809
Primarily Primates, Inc. project		-		732,667		732,667		-		-		-		732,667
Insurance		52,153		228,187		280,340		8,136		2,105		10,241		290,581
Rent and utilities		36,520		106,525		143,045		8,521		1,217		9,738		152,783
Printing and mailing lists		6,181		93,306		99,487		1,512		30,446		31,958		131,445
Payroll and other taxes		19,269		98,160		117,429		6,663		1,467		8,130		125,559
Postage and delivery		9,559		61,802		71,361		3,672		14,296		17,968		89,329
Computer supplies		26,995		10,265		37,260		24,078		19,625		43,703		80,963
Advertising		25,918		49,162		75,080		-		-		_		75,080
African projects cost				69,996		69,996		-		-		-		69,996
Professional services		24,378.00		18,241		42,619		24,379		-		24,379		66,998
Bank service charges		56,677		-		56,677		3,830		1,667		5,497		62,174
Depreciation		9,405		40,232		49,637		2,090		523		2,613		52,250
Travel		-		45,945		45,945		877		-		877		46,822
Lobbying		-		39,940		39,940		-		-		-		39,940
Registrations and fees		160		12,254		12,414		13,201		827		14,028		26,442
Telephone		5,338		17,320		22,658		576		-		576		23,234
Dues and subscriptions		-		20,112		20,112		41				41		20,153
Office equipment rental		5,089		9,428		14,517		675		112		787		15,304
Office supplies and expense		272		10,774		11,046		1,372		63		1,435		12,481
Bad debt expense		-		-		-		8,810		-		8,810		8,810
Maintenance		2,075		4,705		6,780		484		69		553		7,333
Incentive program material costs		-		-		-		-		6,496		6,496		6,496
Data processing		962		4,477		5,439		289		192		481		5,920
Wild horse project		-		5,490		5,490		-		-		-		5,490
Miscellaneous		-		105		105		3,955				3,955		4,060
Automobile expense		-		19		19		2,503.00		-		2,503		2,522
Awards and grants		2,500				2,500								2,500
	\$	1,705,343	\$	2,966,936	\$	4,672,279	\$	199,256	\$	91,998	\$	291,254	\$	4,963,533

Statements of Cash Flows Years Ended April 30, 2021 and 2020

	2021			2020
Cash flows from operating activities				
Change in net assets	\$	1,854,589	\$	92,517
Adjustments to reconcile change in net assets to net cash	Ψ	1,004,009	Ψ	92,517
Provided by (used in) operating activities				
Bad debt expense		130,395		8,810
Depreciation		20,522		52,250
Unrealized and realized loss on investments		20,322 467		163
Change in value of trusts		(874,396)		86,583
Changes in operating assets and liabilities		1 211 010		(0.40, 000)
Bequests receivable, net		1,311,840		(948,269)
Contributions and grants receivable, net		(95,301)		102,220
Merchandise inventory, net		3,626		6,496
Other current assets		9,833		46,217
Cash surrender value of officer life insurance		218,018		(19,837)
Accounts payable		(25,070)		2,651
Accrued expenses		(17,350)		19,637
Liability for unredeemed spay vouchers		300,573		(6,985)
Refundable advance - PPP		305,820		-
Net cash provided by (used in) operating activities		3,143,566		(557,547)
Cash flows from investing activities				
Purchases of property and equipment		(1,999)		(15,614)
Proceeds from sales of investments		150,000		1,300,000
Purchases of investments		(3,406,779)		(238,000)
		_		_
Net cash (used in) provided by investing activities		(3,258,778)		1,046,386
Net (decrease) increase in cash		(115,212)		488,839
Cash, beginning		557,293		68,454
Cash, end	\$	442,081	\$	557,293

Notes to Financial Statements April 30, 2021 and 2020

Note 1 - Organization and summary of significant accounting policies

Nature of activities

Friends of Animals, Inc. ("FoA" or the "Organization"), a not-for-profit organization, is incorporated in the State of New York. FoA has offices in Darien, Connecticut and Centennial, Colorado.

FoA advocates for the rights of animals, free-living and domestic, around the world. Its goal is to free animals from cruelty and institutionalized exploitation. Through its various animal advocacy programs and interventions, FoA promotes endangered species and other wildlife protection through its broad-based educational efforts. The group promotes campaigns against wild horse round-ups and the wild bird trade, the horse-drawn carriage trade, the fur trade, hunting and predator control, including animal-killing contests. FoA's Wildlife Law Program fills a niche between animal and environmental activism, using the law to ensure the right of all wildlife to live in an ecosystem free from human manipulation, exploitation or abuse. FoA's successful lawsuits and interventions also expose the mistreatment of wildlife and help local governments and communities learn how to eliminate perceived conflicts with animals.

FoA sponsors chimpanzee conservation projects in West Africa, and funds the protection and recovery of an endangered African antelope species. FoA also assists with funding and in 2007, took over the management of Primarily Primates sanctuary in San Antonio, Texas. The approximately 300 animals and birds who reside at this 78-acre sanctuary were released from animal labs, zoos, the exotic pet trade and the entertainment industry.

Its vegan advocacy educational projects explain that a plant-based diet is the best response to an ecological crisis and the only way to end the unspeakable misery that comes from turning animals into consumer goods.

From its beginning, FoA has taken a leadership role providing low-cost spaying and neutering of dogs and cats nationwide. FoA operates a breeding control program in the United States, facilitating more than 2.7 million spay/neuter procedures since inception. Vouchers can be purchased from FoA that can be used for a routine spay or neuter surgery at a participating veterinarian. The balance of FoA's support and revenues predominantly consists of contributions, bequests and grants.

FoA publishes a periodic publication, ActionLine, and offers free subscriptions with memberships. Through ActionLine, mailings and action alerts, FoA informs its members and supporters about how to end the worldwide exploitation of animals and contains "calls to action" to get readers to take action in support of various causes and programs.

Recent accounting pronouncements

The Organization adopted Accounting Standards Update 2018-13 (ASU 2018-13), *Fair Value Measurement (Topic 820)*. This accounting standard changes the disclosure requirements for fair value measurement. The Organization adopted the provisions of ASU 2018-13 on May 1, 2020. There is no effect on net assets in connection with the implementation of ASU 2018-13.

Notes to Financial Statements April 30, 2021 and 2020

Basis of presentation

The accompanying financial statements have been prepared on the accrual basis of accounting. The Organization reports information regarding its financial position and activities according to two classes of net assets, which are described as follows:

Net assets without donor restrictions - Net assets without donor restrictions represent available resources other than donor-restricted contributions. Included in net assets without donor restrictions are funds that may be earmarked for specific purposes.

Net assets with donor restrictions - Net assets subject to donor (or certain grantor) imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

Income taxes

The Organization is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code and, therefore, has made no provision for federal or state income taxes in the accompanying financial statements.

The Organization has no unrecognized tax benefits at April 30, 2021 and 2020. The Organization's federal and state information returns prior to fiscal year 2018 are closed and management continually evaluates expiring statutes of limitations, audits, proposed settlements, changes in tax law and new authoritative rulings.

If the Organization were to have unrelated business income taxes, the Organization would recognize interest and penalties associated with uncertain tax positions as part of income tax expense and include accrued interest and penalties with the related tax liability in the statements of financial position.

Cash and cash equivalents

FoA considers all highly-liquid investments with a maturity of three months or less when acquired to be cash equivalents. There were no cash equivalents as of April 30, 2021 and 2020.

Contributions and grants

Transactions where the resource provider often receives value indirectly by providing a societal benefit, although the societal benefit is not considered to be of commensurate value, are deemed to be contributions. Contributions are classified as either conditional or unconditional. A conditional contribution is a transaction where the Organization has to overcome a barrier or hurdle to be entitled to the resource and the resource provider is released from the obligation to fund or has the right of return of any advanced funding if the Organization fails to overcome the barrier. The Organization recognizes the contribution revenue upon overcoming the barrier or hurdle. Any funding received prior to overcoming the barrier is recognized as a refundable advance.

Unconditional contributions are recognized as revenue and receivable when the commitment to contribute is received.

Conditional and unconditional contributions are recorded as either with donor restrictions or without donor restrictions. Contributions are recognized as contributions with donor restrictions if they are received with donor stipulations that limit the use of the donated asset. Contributions received with no donor stipulations are recorded as contributions without donor restrictions. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is

Notes to Financial Statements April 30, 2021 and 2020

accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and are reported in the statements of activities as net assets released from restriction. Donor-restricted contributions whose restrictions expire during the same fiscal year are recognized as contributions without donor restrictions.

Spay and neuter vouchers

Spay and neuter voucher revenue is recognized when control of the promised service is transferred (at a point in time, i.e., when the voucher is redeemed) by the Organization's customers, in an amount that depicts the consideration the Organization expects to be entitled to in exchange for those services. Revenue is not recognized unless collectability under the contract is considered probable, the contract has commercial substance and the contract has been approved. Additionally, the contract must contain payment terms, as well as the rights and commitments of both parties. The liability for unredeemed spay and neuter vouchers represents FoA's estimate of spay and neuter vouchers sold prior to the end of the year, but not yet redeemed.

Investments

Investments in money market funds are valued at their fair values. Net realized and unrealized gains or losses on investments are included in investment income or loss.

Property and equipment

The Organization capitalizes all expenditures for equipment in excess of \$2,000 and having a useful life of three years or greater. Purchased equipment is recorded at cost. Donated equipment is recorded at the approximate fair value at the date of donation. Depreciation is computed using the straight-line method over the estimated useful lives of the assets. Estimated lives for financial reporting purposes are 5 -10 years for equipment and other. Construction in progress expenditures will be capitalized and depreciated at the completion of projects.

Expenditures for repairs and maintenance are charged to expense as incurred. For assets sold or otherwise disposed of, the cost and related accumulated depreciation are removed from the accounts, and any resulting gain or loss is reflected in the statements of activities.

The Organization reports gifts of land, buildings and equipment as net assets without donor restrictions unless explicit donor stipulations specify how the donated asset must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as net assets with donor restrictions. Absent explicit donor stipulations about how long these long-lived assets must be maintained, the Organization reports expirations of donor restrictions of acquired long-lived assets when placed in service.

Donated services

Donated services are recorded at their estimated values at the date of receipt.

Vested interest in trusts

FoA is the beneficiary of perpetual irrevocable trusts held and administered by independent trustees. Under the terms of the trusts, FoA has the irrevocable right to receive the income earned on the trust assets in perpetuity. The fair value of the beneficial interest in the trust is recognized as an asset and as a contribution with donor restriction at the date the trust is established. FoA's estimate of fair value is based on fair value information received from the trustees. The trust assets consist of, but are not limited to, cash and cash equivalents, corporate and government bonds, mutual funds and equity securities. These assets are not subject to the control or direction by FoA. Gains and losses, which are not distributed by the trusts, are reflected as change in value of trusts

Notes to Financial Statements April 30, 2021 and 2020

in the statements of activities. Vested interest in trusts as of April 30, 2021 and 2020 are \$4,352,201 and \$3,477,805, respectively. Net assets with donor restrictions - in perpetuity relate to the vested interests in trusts.

Qualified retirement plan

FoA sponsors an employee profit sharing plan, which is qualified under Sections 401(a) and 501(a) of the Internal Revenue Code and covers substantially all full-time employees of the Organization. FoA did not make any contributions for the years ended April 30, 2021 and 2020.

Merchandise inventory

Merchandise inventory consists of various promotional merchandise and is stated at the lower of cost or market and is determined using the first-in, first-out method.

Advertising costs

Advertising costs are expensed as incurred.

Functional allocation of expenses

Expenses are charged to spaying and neutering costs, public information and animal protection costs, administrative expenses, and fundraising expenses based on a combination of specific identification and allocations made by management. Expenses that are attributed to multiple functions are allocated using a reasonable allocation method that is consistently applied. Salaries and related costs are allocated based on staff functions.

Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Subsequent events

The Organization has evaluated events and transactions for potential recognition or disclosure through August 18, 2021, which is the date the financial statements were available to be issued.

Note 2 - Concentrations

The Organization maintains its cash with high-credit quality financial institutions. At various times during the year, cash held at the Organization's banking institutions may exceed the federally insured limits.

The Organization invests in various debt and equity securities. These investment securities are recorded at fair value. Accordingly, the investment securities can fluctuate because of interest rates, reinvestment, credit and other risks depending on the nature of the specific investment. Therefore, it is at least reasonably possible that these factors will result in changes in the value of FoA's investments, which could materially affect amounts reported in the financial statements.

Notes to Financial Statements April 30, 2021 and 2020

Note 3 - Liquidity

The Organization regularly monitors liquidity required to meet its annual operating needs and other contractual commitments. Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use within one year of the statement of financial position date, comprise the following as of April 30, 2021 and 2020:

	 2021	2020		
Cash	\$ 442,081	\$	557,293	
Investments	3,816,289		559,977	
Bequests receivable, net	111,859		1,554,094	
Contributions and grants receivable, net	100,000		4,699	
	4,470,229		2,676,063	
Less net assets with donor restrictions time/purpose	(304,917)		(291,225)	
Financial assets available for general expenditure				
within one year	\$ 4,165,312	\$	2,384,838	

As part of the Organization's liquidity management, the Organization keeps its financial assets available as its general expenditures, liabilities, and other obligations come due.

Note 4 - Investments

Investments at April 30, 2021 and 2020 consist of the following:

	2021	2020			
Money market funds	\$ 3,816,289	\$	559,977		
Total	\$ 3,816,289	\$	559,977		

The following summarizes investment income for the years ended April 30, 2021 and 2020:

	 2021	 2020
Interest and dividend income Unrealized and realized loss on investments Investment fees	\$ 674 (467) (62)	\$ 14,716 (163) (3,501)
Total investment income, net	\$ 145	\$ 11,052

Note 5 - Vested interest in trusts

FoA is the beneficiary under multiple perpetual trust agreements. The assets of the trusts are included in the statements of financial position at fair value. The income distributed from the trusts in fiscal years 2021 and 2020 was \$265,247 and \$87,999, respectively. Income distributed from the

Notes to Financial Statements April 30, 2021 and 2020

trusts is recorded in bequests in the statements of activities. FoA's interest in these trusts is recorded at fair value in the statements of financial position.

Note 6 - Fair value measurements

The Organization values its financial assets and liabilities based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In order to increase consistency and comparability in fair value measurements, a fair value hierarchy that prioritizes observable and unobservable inputs is used to measure fair value into three broad levels, which are described below:

- Level 1: Quoted prices (unadjusted) in active markets that are accessible at the measurement date for identical assets or liabilities. The fair value hierarchy gives the highest priority to Level 1 inputs.
- Level 2: Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in inactive markets; or model-derived valuations in which all significant inputs are observable or can be derived principally from or corroborated with observable market data.
- Level 3: Unobservable inputs are used when little or no market data is available. The fair value hierarchy gives the lowest priority to Level 3 inputs.

The asset's fair value measurement within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. In determining fair value, the Organization utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible, as well as considers counterparty credit risk in its assessment of fair value. There have been no changes in the methodologies used during 2021 and 2020.

The fair value of money market funds is designated as Level 2 as it is estimated using third party quotations.

Vested interest in trusts are designated as level 3 instruments primarily because FoA receives periodic payments from the trusts based on the present value of expected cash flows to be received from the trusts. The fair value of the Organization's share of the trusts is based on the values of the underlying investments in the trusts, which are established by the trustees using market values for identical assets in an active market for similar assets. The trustees provide FoA with investment statements and valuations of its portion of the trusts at year-end. These are evaluated annually by the Organization.

The preceding methods may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although FoA believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date. There have been no changes in the valuation methodology used at April 30, 2021 and 2020.

Notes to Financial Statements April 30, 2021 and 2020

Financial assets carried at fair value at April 30, 2021 and 2020 are classified in the tables below in one of the three categories described above:

	2021											
	L	evel 1	Level 2			Level 3		Total				
Money market funds Vested interest in trusts	\$	- -	\$	3,816,289 -	\$	- 4,352,201	\$	3,816,289 4,352,201				
	\$		\$	3,816,289	\$	4,352,201	\$	8,168,490				
				20	20							
	L	evel 1		Level 2		Level 3		Total				
Money market funds Vested interest in trusts	\$	-	\$	559,977 -	\$	- 3,477,805	\$	559,977 3,477,805				
	\$	_	\$	559,977	\$	3,477,805	\$	4,037,782				

The following table represents FoA's Level 3 financial instruments, the valuation techniques used to measure the fair value of those financial instruments, and the significant unobservable inputs and the ranges of values for those inputs:

			Principal			
	2021	2020	valuation	Unobservable	input	Weighted
Instrument	Fair value	Fair value	technique	inputs	values	average
Vested interest						
in trusts	\$ 4,352,201	\$ 3,477,805	(A)	Base price	N/A	N/A

⁽A) Valuation of underlying assets as provided by issuer.

Note 7 - Bequests, contributions and grants receivable

FoA has bequests receivable totaling \$111,859 and \$1,544,094 as of April 30, 2021 and 2020, respectively. Management records bequests at estimated net realizable amounts and periodically reviews bequests receivable for uncollectible amounts. The allowance for uncollectible bequests as of April 30, 2021 and 2020 was \$15,000 and \$18,000, respectively. The total balance of bequests receivable is due within the next fiscal year for both years ended April 30, 2021 and 2020.

FoA has contributions receivable totaling \$13,603 and \$16,300 as of April 30, 2021 and 2020, respectively. As of April 30, 2021 and 2020, there was an allowance for uncollectible amounts relating to contributions receivable of \$13,603 and \$11,601, respectively. Total balance of contributions receivable is due within the next fiscal year for both years ended April 30, 2021 and 2020.

FoA has grants receivable totaling \$100,000 and \$-0- as of April 30, 2021 and 2020, respectively. The balance is deemed fully collectible and no allowance for uncollectible amounts was recorded as of April 30, 2021 and 2020.

Notes to Financial Statements April 30, 2021 and 2020

Note 8 - Net assets with donor restrictions- time/purpose

Net assets with donor restrictions - time/purpose as of April 30, 2021 and 2020 are comprised of the following:

	 2021	2020			
Wildlife law program Spay/neuter program	\$ 204,917 100,000	\$	291,225 -		
	\$ 304,917	\$	291,225		

Note 9 - Net assets with donor restrictions- in perpetuity

Net assets with donor restrictions - in perpetuity as of April 30, 2021 and 2020 are comprised of the following:

	2021	2020			
Vested interest in trusts	\$ 4,352,201	\$	3,477,805		

Note 10 - Spay and neuter vouchers

Spay and neuter vouchers issued are shown net of refunds and discounts on the statements of activities. For the years ended April 30, 2021 and 2020, spay and neuter vouchers are comprised of the following:

	 2021	2020			
Spay and neuter revenue Refunds	\$ 1,732,213 (52,716)	\$	1,487,514 (31,756)		
	\$ 1,679,497	\$	1,455,758		

Note 11 - Lease commitments

The Organization leases facilities for its main headquarters in Darien, Connecticut under a 60-month lease, which expires April 30, 2025. Under the terms of the lease, the payments escalate each year.

The Organization also leases an additional facility in Centennial, Colorado under a noncancelable operating lease. The Centennial, Colorado lease expires January 2025. Under the terms of the lease, the payments escalate each year.

Rent expense for all locations amounted to \$149,105 and \$152,783 for the years ended April 30, 2021 and 2020, respectively.

Notes to Financial Statements April 30, 2021 and 2020

Future minimum rent lease payments due under noncancelable real estate operating leases in the years subsequent to April 30, 2021 are as follows:

2022	\$	149,796
2023		155,343
2024		156,208
2025		148,661
	· · · · · · · · · · · · · · · · · · ·	
	\$	610,008

The Organization leases office equipment and is responsible for the maintenance and insurance costs. Equipment lease expense for the years ended April 30, 2021 and 2020 was \$16,849 and \$15,304, respectively. Leases expire through February 2024.

Future minimum lease payments due under noncancelable equipment operating leases in each of the years subsequent to April 30, 2021 are as follows:

2022	\$ 19,020
2023	7,107
2024	2,180
	\$ 28,307

Note 12 - Related party

FoA has supported Primarily Primates, Inc. ("PPI"). PPI is a 78-acre sanctuary in Texas that houses chimpanzees, monkeys and other animals that have been used in experiments, entertainment or traded as pets, and have been subsequently cast off and are in need of permanent shelter. FoA shares common (although not majority) board members with PPI. Total financial support provided to PPI for the years ended April 30, 2021 and 2020 was \$228,891 and \$732,667, respectively. Included in this amount was \$131,228 and \$130,181 of donated administrative support during the years ended April 30, 2021 and 2020, respectively. A portion of the support is from funds raised on behalf of PPI.

The Organization supports a wild horse project in which wild horses were rescued and are being kept and cared for on the PPI property. PPI cares for the animals and the Organization reimburses PPI for all expenses incurred relating to this project. During years ended April 30, 2021 and 2020, the Organization reimbursed PPI for expenses of \$3,928 and \$5,490, respectively.

Note 13 - Donations in-kind

During 2021 and 2020, FoA received donated advertising. The total value of the donated advertising recorded in the statements of activities was \$74,742 and \$44,598 for the years ended April 30, 2021 and 2020, respectively.

Notes to Financial Statements April 30, 2021 and 2020

Note 14 - Refundable advances

On May 4, 2020, the Organization received a loan for \$327,415 from People's United Bank, N.A. through the Small Business Administration's Paycheck Protection Program to cover payroll and utility costs. The loan bears interest at 1% and will be paid in 17 monthly installments of \$18,426, beginning on November 29, 2020. However, the loan was forgiven on March 4, 2021 as the funds were used to cover eligible payroll and utility costs. The proceeds of the loan have been recognized on the statements of activities.

On February 1, 2021, the Organization received a loan for \$305,820 from People's United Bank, N.A. through the Small Business Administration's Paycheck Protection Program, Second Draw, to cover payroll and utility costs. The loan bears interest at 1% and is to be paid in monthly installments beginning on July 1, 2022. However, per the loan agreement, the loan will be forgiven if the funds are used to cover eligible payroll and utility costs, which the Organization fully anticipates. The proceeds of the loan are recognized as a refundable advance, based on Accounting Standards Codification 958-605, and are included in current liabilities on the Organization's statements of financial position.

Note 15 - Subsequent event

On July 27, 2021, the loan for \$305,820 from People's United Bank, N.A. through the Small Business Administration's Paycheck Protection Program, Second Draw, was fully forgiven.



Expenses for Program Services Public Information and Animal Protection Costs Year Ended April 30, 2021 (With Comparative Totals for 2020)

		International		Public information		Total			
	 Vildlife					2021			2020
Salaries	\$ 675,922	\$	-	\$	598,851	\$	1,274,773	\$	1,287,824
Primarily Primates, Inc. project	· -		-		228,891		228,891		732,667
Advertising	-		-		74,742		74,742		49,162
Rent and utilities	37,919		-		65,700		103,619		106,525
Insurance	74,410		-		105,236		179,646		228,187
Printing and mailing lists	279		-		42,780		43,059		93,306
Postage and delivery	4,132		-		33,448		37,580		61,802
Professional services	12,550		-				12,550		18,241
Payroll and other taxes	49,464		-		56,247		105,711		98,160
African project costs	11,089		69,996		-		81,085		69,996
Bank service charges	5		-		-		5		-
Travel	4,060		-		2,078		6,138		45,945
Computer supplies	1,588		-		207		1,795		10,265
Depreciation	6,567		-		9,235		15,802		40,232
Registrations and fees	8,506		-		105		8,611		12,254
Lobbying	-		-		-		-		39,940
Telephone	5,024		-		13,903		18,927		17,320
Office equipment rental	2,383		-		8,600		10,983		9,428
Wild horse project	-		-		3,928		3,928		5,490
Miscellaneous	-		-		6		6		105
Dues and subscriptions	9,441		-		6,920		16,361		20,112
Maintenance	577		-		4,953		5,530		4,705
Office supplies and expense	2,531		-		4,851		7,382		10,774
Data processing	1,843		-		2,049		3,892		4,477
Films and photography	 -				100		100		19
	\$ 908,290	\$	69,996	\$	1,262,830	\$	2,241,116	\$	2,966,936



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